

R.M. of Big Arm
Statement of Financial Activities - Detailed
For the Period Ending December 31, 2021

	Current	Year To Date	Budget	Variance
REVENUES				
TAXATION				
Municipal Taxes				
410-110-100 - General Municipal Levy		1,004,113.02	1,004,113.00	0.02
410-120-100 - Abatements and Adjustments		(40.13)		(40.13)
410-130-100 - Discount on Municipal Tax - Property	(160.56)	(60,301.92)	(56,000.00)	(4,301.92)
Net Municipal Taxes	(160.56)	943,770.97	948,113.00	(4,342.03)
Penalties on Tax Arrears				
410-400-210 - Penalty on Mun Taxes Arrears - Property	3.08	140.29	1,000.00	(859.71)
	3.08	140.29	1,000.00	(859.71)
TOTAL TAXATION:	(157.48)	943,911.26	949,113.00	(5,201.74)
FEES AND CHARGES				
Custom Work				
420-100-100 - F&C - Custom Work		2,114.35	1,500.00	614.35
420-100-130 - F&C - Custom Work - Tax Enforcement		25.00	200.00	(175.00)
	0.00	2,139.35	1,700.00	439.35
Sale of Supplies and Gravel				
420-200-300 - F&C - Sale of R.M. Maps	66.02	221.18	500.00	(278.82)
420-200-900 - F&C - Gravel Excavation Permit Fees	1,236.86	2,346.60	1,000.00	1,346.60
	1,302.88	2,567.78	1,500.00	1,067.78
Rentals				
420-300-100 - F&C - Rentals - Building/Room	3,647.50	33,075.00	25,000.00	8,075.00
	3,647.50	33,075.00	25,000.00	8,075.00
Licenses and Permits				
420-700-100 - F&C - Licenses & Permits		100.00		100.00
420-710-100 - F&C - Permits		50.00		50.00
	0.00	150.00	0.00	150.00
Other				
Tax Certificate				
420-800-100 - F&C - Tax Certificate	20.00	250.00	260.00	(10.00)
	20.00	250.00	260.00	(10.00)
General Office Services Provided				
420-800-200 - F&C - General Office Services Provided	26.71	53.07		53.07
	26.71	53.07	0.00	53.07
	46.71	303.07	260.00	43.07
TOTAL FEES AND CHARGES:	4,997.09	38,235.20	28,460.00	9,775.20
MAINTENANCE AND DEVELOPMENT CHARGES				
Road Maintenance and Restoration Agreements				
430-100-100 - M&D - Road Haul Agreeme Maintenance Fees		1,346.84	2,000.00	(653.16)
	0.00	1,346.84	2,000.00	(653.16)
TOTAL MAINTENANCE AND DEVELOPMENT CHARGE	0.00	1,346.84	2,000.00	(653.16)
UTILITIES				
Water				
440-120-100 - Water - General Office Services	(26.71)			
	(26.71)	0.00	0.00	0.00
TOTAL UTILITIES:	(26.71)	0.00	0.00	0.00
UNCONDITIONAL TRANSFERS				
Unconditional Transfers				
450-110-100 - Unconditional - (Revenue Sharing)	63,327.50	253,310.00	250,000.00	3,310.00
	63,327.50	253,310.00	250,000.00	3,310.00
TOTAL UNCONDITIONAL TRANSFERS:	63,327.50	253,310.00	250,000.00	3,310.00
CONDITIONAL GRANTS				

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Federal				
0-200-070 - Conditional - Federal-GTF		23,273.35	12,220.00	11,053.35
450-240-100 - Conditional - Federal - FCM			39,000.00	(39,000.00)
	0.00	23,273.35	51,220.00	(27,946.65)
Provincial				
450-320-100 - Conditional - Prov - Heavy Haul		15,100.00	14,600.00	500.00
450-350-100 - Conditional - Prov - PREP & BEAVER			1,500.00	(1,500.00)
	0.00	15,100.00	16,100.00	(1,000.00)
Local				
450-410-100 - Conditional - Local - Pest Control	1,500.00	1,696.09		1,696.09
	1,500.00	1,696.09	0.00	1,696.09
TOTAL CONDITIONAL GRANTS:	1,500.00	40,069.44	67,320.00	(27,250.56)
GRANTS IN LIEU OF TAXES				
Federal				
450-500-100 - GIL - Federal	20,363.23	20,363.23	19,000.00	1,363.23
	20,363.23	20,363.23	19,000.00	1,363.23
Provincial				
450-630-100 - GIL - Prov - Transgas		408.00		408.00
450-650-100 - GIL - Prov - Sask Tel		827.42	1,090.00	(262.58)
	0.00	1,235.42	1,090.00	145.42
TOTAL GRANTS IN LIEU OF TAXES:	20,363.23	21,598.65	20,090.00	1,508.65
CAPITAL ASSET PROCEEDS				
Capital Asset Proceeds				
460-220-500 - TS - Sale of Machinery & Equip - Gain/Lo		(145,902.00)		(145,902.00)
	0.00	(145,902.00)	0.00	(145,902.00)
TOTAL CAPITAL ASSET PROCEEDS:	0.00	(145,902.00)	0.00	(145,902.00)
INVESTMENT INCOME AND COMMISSIONS				
Investment and Income Revenue				
470-100-100 - Interest Revenue	475.73	4,487.82	20,000.00	(15,512.18)
470-120-100 - Dividends Revenue		288.53		288.53
470-130-100 - Commission Revenue	1,282.78	1,282.78		1,282.78
470-140-100 - Disability Revenue	4,438.18	6,647.38		6,647.38
	6,196.69	12,706.51	20,000.00	(7,293.49)
TOTAL INVESTMENT INCOME AND COMMISSIONS:	6,196.69	12,706.51	20,000.00	(7,293.49)
OTHER REVENUES				
Other Revenue				
480-170-100 - Rebates & Surplus		394.79		394.79
	0.00	394.79	0.00	394.79
TOTAL OTHER REVENUES:	0.00	394.79	0.00	394.79
TOTAL REVENUES:	96,200.32	1,165,670.69	1,336,983.00	(171,312.31)

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	Current	Year To Date	Budget	Variance
EXPENDITURES				
GENERAL GOVERNMENT SERVICES				
Wages & Benefits				
Wages				
510-110-110 - GG - Council - Indemnity	5,400.00	21,600.00	26,000.00	4,400.00
	5,400.00	21,600.00	26,000.00	4,400.00
510-110-140 - GG - Council - Indemnity Committee	(914.92)	1,500.00		(1,500.00)
510-110-230 - GG - Salaries - Administrator	4,387.00	57,031.00	57,031.00	
510-110-530 - GG - Salaries - Office Clerk	3,497.73	39,096.32	38,609.00	(487.32)
	12,369.81	119,227.32	121,640.00	2,412.68
Benefits				
510-120-110 - GG - Council - Payroll Benefits	38.15	38.15		(38.15)
	38.15	38.15	0.00	(38.15)
510-130-231 - GG - Benefits - CPP	400.38	4,857.45	5,000.00	142.55
510-130-232 - GG - Benefits - EI	131.72	1,757.35	2,000.00	242.65
510-130-233 - GG - Benefits - Superannuation	635.07	8,245.61	9,000.00	754.39
510-130-234 - GG - Benefits - Worker Compensation	914.92	5,467.73	3,000.00	(2,467.73)
510-130-235 - GG - Benefits - Sarm		3,621.03	4,250.00	628.97
	2,120.24	23,987.32	23,250.00	(737.32)
	14,490.05	143,214.64	144,890.00	1,675.36
Professional/Contract Services				
510-200-110 - GG - Cont. - Legal			100.00	100.00
510-200-130 - GG - Cont. - Audit/Accounting		4,658.70	4,500.00	(158.70)
510-200-150 - GG - Cont. - Assessment - SAMA		8,898.00	8,800.00	(98.00)
510-200-170 - GG - Cont. - Advertising		2,265.18	500.00	(1,765.18)
510-200-190 - GG - Cont. - Printing		292.66	200.00	(92.66)
510-210-100 - GG - Council Travel	12.95	47.23	1,000.00	952.77
510-210-160 - GG - Travel, Meals & Subsistence			500.00	500.00
510-210-170 - GG - Admin. - Training, Travel & Meals	109.00	940.19		(940.19)
510-220-100 - GG - Cont. - Office Caretaking		428.88		(428.88)
510-230-100 - GG - Cont. - Insurance - General & Bond	(63.97)	10,550.20	9,500.00	(1,050.20)
510-240-100 - GG - Cont. - Memberships & Subscriptions	355.00	2,487.36	8,750.00	6,262.64
510-250-100 - GG - Cont. - Communications		350.00	500.00	150.00
510-260-100 - GG - Cont. - Tax Enforcement/Collection	50.00	75.00	200.00	125.00
510-260-150 - GG - Cont. - Elections			500.00	500.00
510-270-100 - GG - Cont. - Maintenance			1,500.00	1,500.00
510-270-150 - GG - Cont. - Repairs Residence			5,000.00	5,000.00
510-280-150 - GG - Cont. - Board of Revision	(250.00)	200.00	250.00	50.00
0-290-100 - GG - Cont. - Bank Charges	96.36	1,168.39	1,400.00	231.61
	309.34	32,361.79	43,200.00	10,838.21
Utilities				
510-300-110 - GG - Utility - Heat	156.34	1,229.91	2,000.00	770.09
510-300-120 - GG - Utility - Power	216.33	2,344.20	2,000.00	(344.20)
510-300-130 - GG - Utility - Water		734.00	700.00	(34.00)
510-300-135 - GG - Utility - Garbage		60.00	100.00	40.00
510-300-140 - GG - Utility - Telephone	936.52	5,386.88	5,000.00	(386.88)
510-300-145 - GG - Utility - Cell Phone	154.54	858.79	400.00	(458.79)
	1,463.73	10,613.78	10,200.00	(413.78)
Maintenance, Material and Supplies				
510-400-110 - GG - Maint. - Stationery & Postage	1,522.84	2,744.31	5,000.00	2,255.69
510-410-140 - GG - Maint. - Office Supplies	702.04	9,764.99	10,000.00	235.01
510-410-160 - GG - Maint. - Residence		2,732.98		(2,732.98)
510-420-100 - GG - Maint. - Janitor Supplies		1,210.12	2,000.00	789.88
510-470-100 - GG - Maint. - Pharmaceutical & First Aid			500.00	500.00
510-490-100 - GG - Maint. - Office Repairs & Maint.		182.28		(182.28)
	2,224.88	16,634.68	17,500.00	865.32
Grants and Contributions				
0-500-110 - GG - Grants and Contributions		1,000.00		(1,000.00)
	0.00	1,000.00	0.00	(1,000.00)
Capital Expenditures				
510-600-299 - GG - Amortization - Bldgs, Improv. & Eng	12,277.00	12,277.00	12,300.00	23.00
510-600-399 - GG - Amortization - Machinery & Equipmen	4,560.00	4,560.00	4,500.00	(60.00)
510-600-599 - GG - Amortization - Office & Info Tech	5,133.00	5,133.00	5,100.00	(33.00)

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	21,970.00	21,970.00	21,900.00	(70.00)
TOTAL GENERAL GOVERNMENT SERVICES:	40,458.00	225,794.89	237,690.00	11,895.11
PROTECTIVE SERVICES				
POLICE PROTECTION				
Professional/Contractual Services				
520-210-100 - PS - Police - Justice Requisition		9,446.38	9,200.00	(246.38)
520-240-100 - PS - Police - Memberships & Subscription		100.00	100.00	
	0.00	9,546.38	9,300.00	(246.38)
TOTAL POLICE PROTECTION:	0.00	9,546.38	9,300.00	(246.38)
FIRE PROTECTION				
Professional/Contractual Services				
525-210-100 - PS - Fire - EMS Contract - 911		238.75	500.00	261.25
	0.00	238.75	500.00	261.25
Grants and Contributions				
525-520-110 - PS - Fire - Grants and Contributions	2,102.64	2,102.64	5,000.00	2,897.36
	2,102.64	2,102.64	5,000.00	2,897.36
TOTAL FIRE PROTECTION:	2,102.64	2,341.39	5,500.00	3,158.61
TOTAL PROTECTIVE SERVICES:	2,102.64	11,887.77	14,800.00	2,912.23
TRANSPORTATION SERVICES				
MAINTENANCE				
Wages & Benefits				
Wages				
530-110-110 - TS - Maint. - Council - Indemnity			1,500.00	1,500.00
530-110-120 - TS - Maint. - Salaries - Foreman	5,769.24	72,307.78	70,000.00	(2,307.78)
530-110-150 - TS - Maint. - Salaries	3,731.56	131,407.70	190,000.00	58,592.30
	9,500.80	203,715.48	261,500.00	57,784.52
Benefits				
530-120-121 - TS - Maint. - Benefits - CPP		9,648.08	11,000.00	1,351.92
530-120-122 - TS - Maint. - Benefits - EI		3,257.02	4,000.00	742.98
530-120-123 - TS - Maint. - Benefits - Superannuation	855.08	18,208.03	23,000.00	4,791.97
530-120-124 - TS - Maint. - Benefits - Worker's Comp			3,000.00	3,000.00
530-120-125 - TS - Maint. - Benefits - Sarm	804.86	3,455.92	5,000.00	1,544.08
530-120-126 - TS - Maint. - Benefits - Other #2		500.00		(500.00)
	1,659.94	35,069.05	46,000.00	10,930.95
	11,160.74	238,784.53	307,500.00	68,715.47
Professional/Contractual Services				
530-200-110 - TS - Maint. - Engineering		12,336.49	40,000.00	27,663.51
530-210-110 - TS - Maint. - Contract - Contract	1,500.00	1,728.12	500.00	(1,228.12)
530-210-120 - TS - Maint. - Contract - Gravel Haul	2,862.00	62,140.76	60,000.00	(2,140.76)
530-210-140 - TS - Maint. - Contract - Mulching			25,000.00	25,000.00
530-250-100 - TS - Maint. - Travel, Meal & Subsistence	86.86	158.10	1,000.00	841.90
530-260-100 - TS - Maint. - Insurance/Vehicle Reg.		1,552.20	1,600.00	47.80
530-280-100 - TS - Maint. - Memberships/Subscriptions			500.00	500.00
530-290-100 - TS - Maint. - Contracted Road Repairs		153.92	60,000.00	59,846.08
530-290-101 - TS - Maint. - Cont. Repairs - Pit Reclam			25,000.00	25,000.00
530-290-102 - TS - Maint. - Cont. Repairs - Bridges		178,044.80	100,000.00	(78,044.80)
530-290-103 - TS - Maint. - Cont. Repairs - Culvert/RR	6,876.75	6,876.75	40,000.00	33,123.25
	11,325.61	262,991.14	353,600.00	90,608.86
Utilities				
530-300-110 - TS - Maint. - Utility - Heat	141.44	1,315.27	2,000.00	684.73
530-300-120 - TS - Maint. - Utility - Power	147.16	876.76	1,000.00	123.24
530-300-140 - TS - Maint. - Utility - Telephone			700.00	700.00
530-300-150 - TS - Maint. - Utility - Cell Phones	194.92	1,230.46	2,000.00	769.54
530-310-100 - TS - Maint. - Utility - Street Lights	104.57	1,214.88	1,400.00	185.12
	588.09	4,637.37	7,100.00	2,462.63
Maintenance, Materials & Supplies				
530-400-110 - TS - Maint. - Materials & Supplies	2,089.16	17,117.85	15,000.00	(2,117.85)
530-410-100 - TS - Maint. - Shop Supply & Small Tools	24.00	5,670.15	10,000.00	4,329.85
530-410-120 - TS - Maint. - Shop Supplies	218.11	686.97		(686.97)

R.M. of Big Arm


Statement of Financial Activities - Detailed

Report Date
2022-01-07 10:22 AM

For the Period Ending December 31, 2021

	Current	Year To Date	Budget	Variance
530-420-100 - TS - Maint. - Ford F350		338.43	10,000.00	9,661.57
530-420-101 - TS - Maint. - Repairs - 2013 JD 770G		5,393.70	8,000.00	2,606.30
530-420-102 - TS - Maint. - Repairs - 2018 JD 772GP	1,522.89	8,603.10	6,000.00	(2,603.10)
530-420-103 - TS - Maint. - Repairs - 2021 JD 772GP	454.60	7,410.78	6,000.00	(1,410.78)
530-420-104 - TS - Maint. - Repair/Parts/Tools - Mower	120.00	24,582.11	15,000.00	(9,582.11)
530-420-105 - TS - Maint. - Repair/Parts/Tools - Terex			15,000.00	15,000.00
530-420-106 - TS - Maint. - Repairs - 2010 JD 7330 Trac	1,908.49	20,380.16	10,000.00	(10,380.16)
530-420-107 - TS - Maint. - Repairs- 2015 JD 6150R Trac		4,193.45	10,000.00	5,806.55
530-420-130 - TS - Maint. - Skid Steer		364.57	2,000.00	1,635.43
530-425-110 - TS - Maint. - Oil & Gas		4,224.50	500.00	(3,724.50)
530-425-111 - TS - Maint. - Oil & Gas - #1	5,015.21	42,852.49	49,500.00	6,647.51
530-425-112 - TS - Maint. - Oil & Gas - #2		25,739.25	40,000.00	14,260.75
530-425-113 - TS - Maint. - Oil & Gas - #3		191.82		(191.82)
530-430-130 - TS - Maint. - Training	54.49	54.49		(54.49)
530-440-100 - TS - Maint. - Gravel/Sand	58,858.09	60,610.09	75,000.00	14,389.91
530-450-100 - TS - Maint. - Culverts/Drainage		27,435.41	22,000.00	(5,435.41)
530-470-100 - TS - Maint. - Road/Street Signs		2,844.12	2,000.00	(844.12)
530-490-120 - TS - Maint. - Other - Grass Seeding/Fenc	1,239.61	2,031.57	2,500.00	468.43
	71,504.65	260,725.01	298,500.00	37,774.99
Capital Expenditures				
530-600-299 - TS - Maint - Amortization - Bldgs,Improv	704.00	704.00	706.00	2.00
530-600-399 - TS - Maint - Amortization - Mach & Equip	55,162.00	55,162.00	48,100.00	(7,062.00)
530-600-499 - TS - Maint - Amortization - Vehicles	2,594.00	2,594.00		(2,594.00)
	58,460.00	58,460.00	48,806.00	(9,654.00)
Other				
530-900-120 - TS - Maint. - Other	(1,500.00)			
	(1,500.00)	0.00	0.00	0.00
TOTAL MAINTENANCE:	151,539.09	825,598.05	1,015,506.00	189,907.95
CONSTRUCTION				
Professional/Contractual Services				
535-210-120 - TS - Const. - Contract - Contract		300.00		(300.00)
	0.00	300.00	0.00	(300.00)
Capital Expenditures				
535-600-699 - TS - Const - Amortization - Infrastructu	82,137.00	82,137.00	81,000.00	(1,137.00)
	82,137.00	82,137.00	81,000.00	(1,137.00)
TOTAL CONSTRUCTION:	82,137.00	82,437.00	81,000.00	(1,437.00)
TOTAL TRANSPORTATION SERVICES:	233,676.09	908,035.05	1,096,506.00	188,470.95
ENVIRONMENTAL SERVICES				
Professional/Contractual Services				
540-200-110 - EH - Cont. - Waste Collection/Disposal	2,273.07	13,719.90	12,000.00	(1,719.90)
540-210-100 - EH - Cont. - Pest Control		6,115.31	4,500.00	(1,615.31)
	2,273.07	19,835.21	16,500.00	(3,335.21)
Maintenance, Materials and Supplies				
540-400-120 - EH - Maint. - Travel		615.24	500.00	(115.24)
540-420-100 - EH - Maint. - Pest Control Supplies		325.88	2,000.00	1,674.12
540-430-100 - EH - Maint. - Weed Control Supplies		200.00	500.00	300.00
	0.00	1,141.12	3,000.00	1,858.88
Grants and Contributions				
540-530-100 - EH&W - Grants to Local Government		600.00	600.00	
540-570-100 - EH&W - Grants Waste Transfer			10,000.00	10,000.00
	0.00	600.00	10,600.00	10,000.00
TOTAL ENVIRONMENTAL SERVICES:	2,273.07	21,576.33	30,100.00	8,523.67
PUBLIC HEALTH AND WELFARE SERVICES				
Grants and Contributions				
540-500-110 - H&W - Grants and Contributions-Ambulance		12,000.00	12,000.00	
	0.00	12,000.00	12,000.00	0.00
Total PUBLIC HEALTH AND WELFARE SERVICES:	0.00	12,000.00	12,000.00	0.00
PLANNING AND DEVELOPMENT SERVICES				
Professional/Contractual Services				


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560-200-110 - P&D - Cont. - Other Services			100.00	100.00
560-210-100 - P&D - Cont. - Advertising			100.00	100.00
	0.00	0.00	200.00	200.00
TOTAL PLANNING AND DEVELOPMENT SERVICES:	0.00	0.00	200.00	200.00
RECREATION AND CULTURAL SERVICES				
Professional/Contractual Services				
570-290-100 - R&C - Cont. - Library Requisition		2,787.65	3,800.00	1,012.35
	0.00	2,787.65	3,800.00	1,012.35
Maintenance, Materials and Supplies				
570-420-150 - R&C - Supplies - Hall			500.00	500.00
	0.00	0.00	500.00	500.00
Grants and Contributions				
570-500-110 - R&C - Grants and Contributions			10,000.00	10,000.00
570-500-130 - R&C - Grants - Library/Museum		750.00	500.00	(250.00)
	0.00	750.00	10,500.00	9,750.00
TOTAL RECREATION AND CULTURAL SERVICES:	0.00	3,537.65	14,800.00	11,262.35
UTILITIES				
WATER				
Professional/Contractual Services				
580-285-100 - UT - Cont. Repairs - Building & Equip.			500.00	500.00
580-285-130 - UT - Water - Cont. Repairs - Wells		153.65		(153.65)
	0.00	153.65	500.00	346.35
Utilities				
580-300-120 - UT - Water - Power	388.79	1,983.00	2,200.00	217.00
	388.79	1,983.00	2,200.00	217.00
Maintenance, Materials and Supplies				
580-430-120 - UT - Water - Mats & Suppl - Public Well			1,000.00	1,000.00
	0.00	0.00	1,000.00	1,000.00
Capital Expenditures				
580-600-399 - UT - Water - Amort - Machinery & Equipme	776.00	776.00	800.00	24.00
	776.00	776.00	800.00	24.00
TOTAL WATER:	1,164.79	2,912.65	4,500.00	1,587.35
TOTAL UTILITIES:	1,164.79	2,912.65	4,500.00	1,587.35
TOTAL EXPENDITURES:	279,674.59	1,185,744.34	1,410,596.00	224,851.66
CHANGE IN NET-FINANCIAL ASSETS				
Revenues	96,200.32	1,165,670.69	1,336,983.00	(171,312.31)
Expenditures	279,674.59	1,185,744.34	1,410,596.00	224,851.66
CHANGE IN NET FINANCIAL ASSETS	(183,474.27)	(20,073.65)	(73,613.00)	53,539.35
CHANGE IN NET ASSETS	(183,474.27)	(20,073.65)	(73,613.00)	53,539.35
CHANGE IN SURPLUS	(183,474.27)	(20,073.65)	(73,613.00)	53,539.35
ACCOUNT BALANCES				
Cash and Investments				
110-110-120 - Cash - Bank - Demand	82,927.35	(118,695.16)	724,640.14	
110-110-130 - Cash - Bank - Term Deposit			420,000.00	
110-110-140 - Cash - Special Savings	753.77	4,443.67	1,729,552.20	
Total Cash and Investments:	83,681.12	(114,251.49)	2,874,192.34	
Municipal Taxes Receivable				
110-200-100 - Municipal - Tax Receivable - Current	(63,018.62)	2,527.97	2,527.97	
110-200-110 - Municipal - Tax Receivable - Arrears	(254.50)	(6,659.72)	190.01	
110-200-900 - Municipal - Allow. for Uncollected	4,000.00	4,000.00		

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R.M. of Big Arm
Statement of Financial Activities - Detailed
For the Period Ending December 31, 2021

	<u>Current</u>	<u>Year To Date</u>	<u>Budget</u>	<u>Variance</u>
Total Municipal Taxes Receivable:	(59,273.12)	(131.75)	2,717.98	
Other Receivables				
110-310-100 - Accrued Interest	(278.04)	(375.85)	97.81	
110-320-100 - Accounts Receivable	2,988.97	(15,616.79)	2,988.97	
110-330-110 - Wages - Health & Dental	(172.90)			
110-330-120 - Wages - Disability Insurance	9,586.80			
110-340-110 - GST Receivable - 100% Rebate	1,111.41	(991.55)	18,377.18	
Total Other Receivables:	13,236.24	(16,984.19)	21,463.96	

Certified correct and in accordance with the records of the Rural Municipality of Big Arm, No.251.
Presented to council on January 10, 2022.


Yvonne (Bonny) Goedsman
Chief Administrative Officer


Sheldon Vance
Reeve